





# Participatory Processes for Sustainability Reporting of Higher Education Institutions in the German HOCH-N-Network

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Symposium on Sustainability Reporting in Higher Education Edinburgh

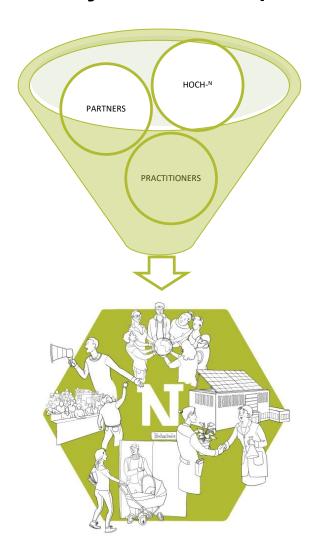
14th March 2019





### Project description





2016 – 2020 HOCH<sup>N</sup> is dedicated to anchoring processes for developing, implementing and establishing sustainability in German universities and Higher Education Institutions

The project combines *practical with scholarly* demands

→ By this, the superordinate goal of pooling, preparing and fostering *expert knowledge* with *process competencies* on the subject in order to promote sustainability among universities *is pursued* 





### Who is HOCH<sup>N</sup>?



### - The core: collaborative research project

 Eleven German universities and Higher Education Institutions collaborate in HOCH<sup>N</sup>



























### What does HOCH<sup>N</sup> do?



- Fosters sustainable development among universities and HEIs
- Develops a common understanding/definition of sustainability
- Creates guidelines for a sustainable development of universities and HEIs
- Establishes a program-based network for exchanging knowledge









### **Areas of activity**

#### Governance

**FU Berlin** Team Bormann

**Uni Vechta** Team Rieckmann

#### Research

**Leuphana Uni Lüneburg**Team Lang

**LMU München** Team Vogt

#### Transfer

HNE Eberswalde Team Nölting



#### **Teaching**

**Uni Bremen** Team Müller-Christ

> **Uni Tübingen** Team Potthast

### Overall Coordination

Uni Hamburg Team Bassen & Schmitt

#### Operations

**TU Dresden** Team Günther

HS Zittau/Görlitz Team Delakowitz

#### Reporting

Uni Hamburg
Team Bassen &
Sassen
Uni Duisburg-Essen
Team Niemann

#### Networking

**Uni Hamburg** Team Schmitt

Uni Bremen Team Müller-Christ



HOCH<sup>N</sup>-Network Personal Partner Level Higher Education Institutions (Institutional Partner-Level) Multipliers





### Why HOCH<sup>N</sup>?



### What does HOCH<sup>N</sup> do?

- Develops guidelines in each area of activity
- Hosts different kinds of participatory events for developing those guidelines
- Creates a network of partners from 100 German HEIs (that sums up to ¼ of the German HEIs)

### How to benefit from the HOCH<sup>N</sup> network

- Peer learning, case studies and good practice examples
- Open HOCH<sup>N</sup> events are organized all over Germany, using new tools and research insights from sustainable development contexts
- A personal profile on the HOCH<sup>N</sup> online map







### Thank you for your attention!











### Good Practice in the Preparation of Sustainability Reports

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### "Sustainability Reporting" of HOCHN



Before HOCH<sup>N</sup>: *Sustainability Code* for firms, issued by the German Council for Sustainable Development (RNE)

- target group: small and medium-sized enterprises
- 20 criteria encompassing: strategy, governance, environment and society
- criteria derived from indicators of GRI, OECD, UN-Global Compact
   ...







### "Sustainability Reporting" of HOCHN



2016 ff.: HOCH<sup>N</sup> *Modified* this *Sustainability code for firms* to a sector-specific one for HEIs → *Sustainability Code for HEIs* 

- Encompassing 20 criteria in strategy, governance, operations and society
- This is a low-threshold entry to sustainability reporting
- https://www.hochn.uni-hamburg.de/downloads/handlungsfelder/nhb/2018-05-14-rne-kodex-eng.pdf
- → A guideline how to apply this sector specific code





# How to best prepare a sustainability report?



#### **Thoughts**

- How about....
  - persons from the different internal stakeholder groups wrote the report, instead of one designated sustainability officer?
- How do...
  - those persons illustrate and make transparent what they actually do within the organization?
- How do…
  - the criteria of the sustainability report influence the future thoughts of those persons?
- How could...
  - those persons' interactions with each other foster dialogue and activities concerning sustainable development?

#### Ideas

- A sustainability report can be more than just a means of reporting..
  - it can be a tool for transformation!
- Therefor it would be necessary, that...
  - the different internal stakeholder groups of the HEI work with the criteria of the sustainability report
- This should be framed as an...
  - interactive, stimulating and motivating process, that links up persons from different stakeholder groups
- By this, synergies can be used, and...
  - possible conflicts about objectives and resources made visible and tackled in a constructive way
    Bundesministerium



und Forschung

# How to best prepare a sustainability report?



#### **Implementation**

- Contact and invite people of the HEI to work on of the sustainability report
- Build collaborative teams with persons from each stakeholder group for different topics of the sustainability report
- Aim at…
  - providing a status quo, linking these correspond to the action areas of the SC, discovering what is missing in which action area
- Synthesis...
  - finding synergies for needed actions, linking up persons, enhancing discussion about the importance of criteria and possibilities of sustainability reporting for the HEI

#### **Conclusion**

- Rethinking sustainability reporting and realising it as a bottom-up (and top-down) process offers new options stimulating a sustainable transformance/development of the HEI
- Just try it yourselves!







### Thank you for your attention!





### Contact







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